Core Competencies in Vocational Welder Worker: Based on Thai Welding Industry Participator Perceptions

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Abstract: A core competency facilitates the identification of training needs and guides the design of a professional development program. Thus, this research was to explore and examine the core competencies in vocational welder worker based on Thai welding industry participator perceptions. To synthesize core competencies first used the focus group technique with 17 experts to identify their perspectives on core competencies in vocational welder worker. After that competencies questionnaire survey was developed to collect data from a participator sample consist of 206 welding industry participators. Research methods were applied to collect quantitative data using questionnaires, forms, interviews, discussion groups and workshops. The resulting analysis revealed that the main elements of the competencies in vocational welder worker could be divided into three core competencies categories, namely: 1) The knowledge and skills generally: Basic skills and Information technology skills 2) The knowledge and skills specific: Process of connection and control, Welding process design, Metal structuring, The selection of proper welding process, Welding control, Inspection and testing process piece, Drawing and design product, Handmade sheet metal product, Produce and control manufacturing, and Pipe installation 3) The attitude: Personalities and human relation.

Key words: Core competency, Thai welding industry, vocational welding education

INTRODUCTION

The welding industry now faces with many problems such as poorly planned projects, breach of the delivery date, erroneous budget estimation, uncontrolled system functionality changes, and inappropriate documentation that all lead to the dissatisfaction of clients. However, the main cause of the failure project is the quality of products and services. These qualities are not only depend on the standards of methodologies and technologies that use in the welding process, but also the talent of welding engineers to apply the concept of welding engineering with diverse technologies and working groups (Pakamas and Chuchai, 2009).

Key competency and employability are the important parts of vocational education system. The main goal of vocational education is learners can reach their own needs and the society needs in the same time. There are many recognized competency models (Scottish Qualifications Authority, 2003). For example, German dual system provides skills which enable learners to cope with increasing complexity in study tasks. The Mayer Committee of Australia (1992) proposed the set of seven key competencies:

- Collecting, analyzing and organizing information
- Communicating ideas and information
- Planning and organizing activities
- Working with organizing activities
- Using mathematical ideas and techniques
- Solving problem
- Using technology (Werner, 1995)

The key competencies form a firm foundation for the identification of skills required to successfully participate in the world of work. However, these models were initiated according to its own circumstance as countries differ in social systems, ideology, historical tradition and cultural background (Pakamas and Chuchai, 2010a).

There are this study was to revise the key factors affecting competence requirements and to provide practical advice to companies on the way forward. The overall 'picture' in terms of competence requirements and how they may be fulfilled has gradually become clearer.
It is believed that now is an appropriate point to examine how the various components and options fit together. Emphasis is placed on two key standards, ISO 3834 and ISO 14731 (Jessop, 2012). With regard to demonstration of compliance with ISO 3834 the same approach as that usually adopted for ISO 9001 certification can be used: invite an accredited independent third party organization to audit the company's compliance and thereafter refer potential customers to that third party. The main purpose of ISO 14731 is to provide guidance to fabricators on the specification and allocation of tasks and responsibilities to all their welding personnel. The company must show that people with welding responsibilities possess relevant competence.

As elsewhere, after enjoying a rapidly growing economy for consecutive years, now Thailand began to witness an increasing lack of skilled professionals, especially welding skilled professional. Therefore, we conduct a study to this research was to explore and examine the core competencies in vocational welder worker: based on Thai welding industry participator perceptions. We expected that the results from this study will provide a better understanding for educators to develop the appropriate training method. The aim is to serve the qualified welding engineering students to the workplaces in the future.

LITERATURE REVIEW

Competence: Competence is the ability of professionals, who have the knowledge, expertise and attitude needed to execute the job. Lee (1999) and Huang (1996) stated that competence is the capability of doing their future jobs or activities. This clearly indicates that a competent professional should have necessary knowledge, skills and attitude to do certain activities and jobs. Competency standards describe the knowledge, skills and attitudes that need to be applied to minimize risks. They include units (performance), elements (specific skills) and performance criteria (outcomes). They can include a range of variables to allow for application in different contexts and underpinned by evidence to support the required knowledge, skills and attitudes (Meyer and Work Cover NSW, 1998).

A competency is an underlying characteristic of an individual that is causally related to criterion-referenced effective and/or superior performance in a job or situation (Spencer and Spencer, 1993). Professional competence should include three factors:

- **Knowledge:** Facts and information needed to be known by professionals in their jobs to promote and achieve certain functions effectively. These include an emphasis on the ability of knowledge, performance, human relationships and knowledge evaluation,
- **Skills:** The ability of using the knowledge to solve the specific problems. The evaluation can be observed from the achievement of the practical performance as well as the professional performance of the processes and social skills,
- **Attitude:** recognition, emotion and performance. Even though, attitude is hard to evaluate, it should not be neglected (Chisholm and Ely, 1976; Javis, 1983).

Competency research review: The professor from Harvard University, McClelland (1973), proposed the concept of “competency”. He believed that the best performer used specific knowledge, skills and behaviors to achieve excellent performances (McClelland, 1973). Boyatizis argued that competency has the following characteristics: it is measurable and closely related to performance, can distinguish outstanding performance from the general performance using work analyses and key performance interviews (Boyatzis, 1982). Beeghenenegouwen (1990) argued that competencies are used most efficiently when it is combined with business strategic reforms (Bergenhenegouwen, 1990). However, Schuster and Zingheim (1992) believed that the competency model should be developed from looking for principles of individual performance to focus on improvements of organizational performances (Schuster and Zingheim, 1992).

Thai vocational education: Thailand’s educational system is divided into four levels, namely pre-school, primary, secondary and tertiary levels. The provision of pre-school, primary and secondary education, including vocational and technical education is under the responsibility of the Ministry of Education, while the provision of tertiary education is under the supervision of both the Ministry of Education and the Ministry of University Affairs. According to the 1999 National Education, University Education is available to students who have completed the upper secondary level of education. To cope with thousands of upper secondary school leavers wishing to continue their studies at university level, admission to university is done by a competitive national university entrance examination. Universities are under the responsibility of the Ministry of University Affairs, which is also responsible for private higher educational institutions. There are presently 24 state universities in Thailand, 12 of which are in Bangkok while the remainder is located in the provinces. In addition there are 51 private colleges and universities offer undergraduate courses in such fields as agriculture, arts, architecture, business administration, archaeology, education, the humanities, law, social sciences, and political science. Programs of studies at Master’s degree level are offered at about 46 universities and several doctoral degree programs are being conducted at approximately 20 universities.
Since there is a necessity to adapt the educational system to the development and labor needs of the country, vocational education and training has been given much promotion. Various types of specialized courses and training programs are offered and administered by the Department of Vocational Education. There are two programs to suit the student’s academic background, ranging from three year Lower Certificate Courses which entail additional two years and are equal to a diploma level of vocational studies. Besides, one can further pursue a degree course at the certain vocational institutes attached to the Ministry of University Affairs (The National Education Commission, 1999).

**RESEARCH METHODOLOGY**

This study was to explore and examine the core competencies in vocational welder worker: based on Thai welding industry participator perceptions. This study considers information and data at Bangkok and its vicinity in 2010. It will provide a better understanding for educators to develop the appropriate training method. The aim is to serve the qualified welding engineering students to the workplaces in the future (Pakamas and Chuchai, 2010b). These data were used to conduct analyses to develop valid and reliable perceived attribute measures.

**Population and sample:** Population of this study was composed of Thai welding industry participators at Bangkok and its vicinity in 2010.

- Sampling group was composed of 1,206 welding industry participators. Sampling group is divided to:
  - 360 welder engineering
  - 103 welding factory manager
  - 743 senior welder worker

**Research framework:** Based on the literature review of previous core competencies studies, this research use focus group technique with 17 experts for synthesize the core competencies and identify perspectives on the core competencies in vocational welder worker. After that competencies questionnaire survey was developed to collect data from 1,206 welding industry participators sample.

The framework concerned of this paper, the all the capabilities are stemmed from the participators’ perception. Then using three stages method: capabilities, competence and core competences identification, and filter out the core competences step by step. (Fig. 1).

**Expert’s focus group:**
- Researchers sanded semi-structured interviews utilized to 17 experts for first round: Brainstorming of perceptions’ experts would be related to competencies from welding industry.
- Researcher’s analyzed interviews were perceptions’ expert towards each idea through questioning. The details of the interview form would be as follows: three core competencies categories, namely:
  - The knowledge and skills generally
  - The knowledge and skills specific
  - The attitude
- Researchers synthesized perceptions’ experts for the questionnaire I that it’s using a Likert’s five-rating scale. After that, the questionnaire has to check the validity by 17 experts based on IOC (Item Objective Congruence Index).

**Experimental Results:**

This study was to explore and examine the core competencies in vocational welder worker: based on Thai welding industry participator perceptions. The questionnaire was synthesized via perceptions’ experts (focus group technique). After that, collection questionnaires data was done by 1,206 welding industry participators divided to:

**Average score:**
- 4.50-5.00 means definitely agree
- 3.50-4.49 means strongly agree
- 2.50-3.49 means quite agree
- 1.50-2.49 means quite disagree
- 1.00-1.49 means strongly disagree
The knowledge and skills specific
Connection and control 3.6611 0.8038
Welding process design 3.5938 0.8213
Metal structuring 3.6387 0.7796
The selection of proper welding process 3.8207 0.7392
Welding control 3.5490 0.8114
Inspection and testing process piece 3.8571 0.8033
Drawing and design product 3.6667 0.7520
Handmade sheet metal product 3.5630 0.8035
Produce and control manufacturing 3.4820 0.8092
Pipe installation 3.6443 0.8343

The attitude
Personalities 3.7423 0.8452
Human relation 3.8151 0.8343

Total 3.7123 0.7958

Table 2: Welding factory manager’s perceived of core competencies in vocational welder worker

<table>
<thead>
<tr>
<th>Items</th>
<th>Mean</th>
<th>SD</th>
</tr>
</thead>
<tbody>
<tr>
<td>The knowledge and skills generally</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Basic skills</td>
<td>3.4375</td>
<td>0.9279</td>
</tr>
<tr>
<td>Information technology skills</td>
<td>3.7589</td>
<td>0.9515</td>
</tr>
<tr>
<td>The knowledge and skills specific</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Connection and control</td>
<td>3.3929</td>
<td>0.7021</td>
</tr>
<tr>
<td>Welding process design</td>
<td>3.1875</td>
<td>0.7773</td>
</tr>
<tr>
<td>Metal structuring</td>
<td>3.8694</td>
<td>0.9304</td>
</tr>
<tr>
<td>The selection of proper welding process</td>
<td>3.6696</td>
<td>0.8317</td>
</tr>
<tr>
<td>Welding control</td>
<td>3.7321</td>
<td>0.735</td>
</tr>
<tr>
<td>Inspection and testing process piece</td>
<td>3.4821</td>
<td>0.6973</td>
</tr>
<tr>
<td>Drawing and design product</td>
<td>3.5000</td>
<td>0.8490</td>
</tr>
<tr>
<td>Handmade sheet metal product</td>
<td>3.2680</td>
<td>0.7350</td>
</tr>
<tr>
<td>Produce and control manufacturing</td>
<td>3.7679</td>
<td>0.7591</td>
</tr>
<tr>
<td>Pipe installation</td>
<td>3.6518</td>
<td>0.6536</td>
</tr>
<tr>
<td>The attitude</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personalities</td>
<td>3.9554</td>
<td>0.6061</td>
</tr>
<tr>
<td>Human relation</td>
<td>3.9286</td>
<td>0.6807</td>
</tr>
<tr>
<td>Total</td>
<td>3.5948</td>
<td>0.7620</td>
</tr>
</tbody>
</table>

The overall perceived of core competencies in vocational welder worker was also conducted to identify perceived level of vocational welder worker. The level of perceived was determined through relative advantage of core competencies model, these showed means of 3.6970 (SD = 0.9387). (Table 4)

Finally core competencies in vocational welder worker can conclusion. (Table 4).

The overall perceived of core competencies in vocational welder worker was also conducted to identify perceived level of vocational welder worker. The level of perceived was determined through relative advantage of core competencies model, these showed means of 3.7123 (SD = 0.7958). (Table 1)
A vocational welder worker was also conducted to identify the perceived level of vocational welder worker. The level of perceived was determined through relative advantage of core competencies model, these showed means of 4.0293 (SD = 0.0709). The correlations of core competencies and competencies attributes shown that the knowledge and skills specific most significantly correlate with vocational welder core competencies (Fig. 2). It estimated as strongly agree, and the degree of clarity of system was rated higher than target levels.

**CONCLUSION**

According to the study, competencies required by welding industry participators can be divided into three attributes: The knowledge and skills generally, the knowledge and skills specific and the attitude. And use the focus group technique with 17 experts to identify their perspectives on the core competencies in vocational welder worker. The item objective congruence or IOC for all three attributes was high as the value was 0.82. After that competencies questionnaire survey was developed to collect data from a participator sample consist of 1,206 welding industry participators. Research methods were applied to collect quantitative data using questionnaires, forms, interviews, as well as discussion groups and workshops. The conclusion of analysis revealed that the main elements of the competencies in vocational welder worker (Fig. 3).

However, the welding industry is to develop the talent of its human resources, since the quality and innovation of its products and services depend to a great extent on the knowledge, the ability and the talent that vocational welder worker apply in the welding industry. The core competency defines a set of knowledge, skills, and behaviors that professionals must have to affect in their careers. A core competency facilitates the identification of training needs and guides the design of a professional development program. Thus, this research was to explore and examine the core competencies in vocational welder worker: based on Thai welding industry participator perceptions.

- **The knowledge and skills generally:** basic skills and computer and information technology skills
- **The knowledge and skills specific:** Process of connection and control, Welding process design, Metal structuring, The selection of proper welding process, Welding control, Inspection and testing process piece, Drawing and design product, Handmade sheet metal product, Produce and control manufacturing, and Pipe installation
- **The attitude:** Personalities and human relation

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